















# CapitaMalls Malaysia Trust

Malaysia's focused shopping mall REIT with an income and geographically-diversified portfolio

**Annual General Meeting** 

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# **L** Contents

- Year in Review
- Financial Highlights
- Portfolio Highlights
- Improvements Works & New Initiatives
- Customer Engagement & Community
- Looking Forward







### Steady Operational Performance

- Occupancy remained high at 97.7%.
- 2.9% increase in renewal/new lease rental rate for 2014 lease expiries<sup>1</sup>.

### Asset Enhancement Initiatives (AEIs)

- Completion of East Coast Mall's 2-year AEI program.
- Completion of Gurney Plaza Extension Wing's Ground Floor reconfiguration works.

### **Optimal Capital Management**

 The credit margin of an existing revolving credit facility was tightened by approximately 15 basis points.





### Unit Price Performance Since IPO to 31 December 2014

# Unit Price up by 45.9% since IPO Total Returns since IPO: 84.2%



Source: Bloomberg as at 31 December 2014.

Note (1) Total returns based on:

(a) Capital appreciation of 45 sen from listing price of RM0.98 to 31 December 2014 closing price of RM1.43, and

(b) Total distribution of 37.47 sen from 14 July 2010 to 31 Dec 2014.

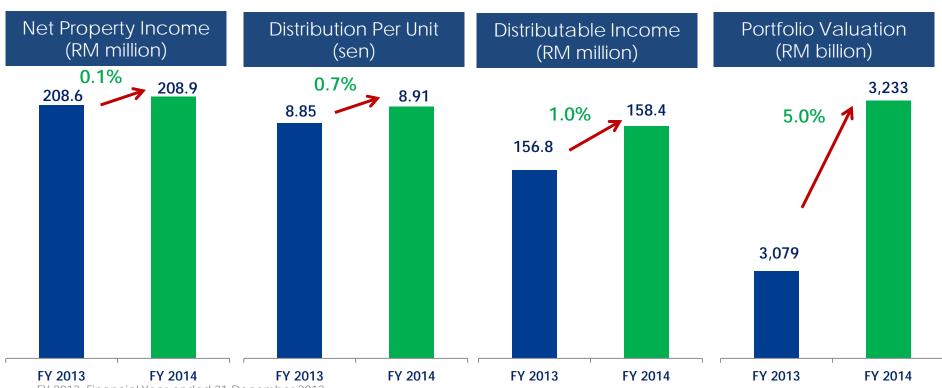






# **Financial Highlights**

### Delivering Sustainable Income Distribution & Potential Capital Growth



FY 2013: Financial Year ended 31 December 2013 FY 2014: Financial Year ended 31 December 2014

#### **Distribution Policy**

Payout policy ratio: at least 90.0% of CMMT's total distributable income in each financial year.

Distribution payment: semi-annual basis for each six-month period ending 30 June and 31 December of each year.





# Financial Highlights (cont'd)

#### Firm Balance Sheet

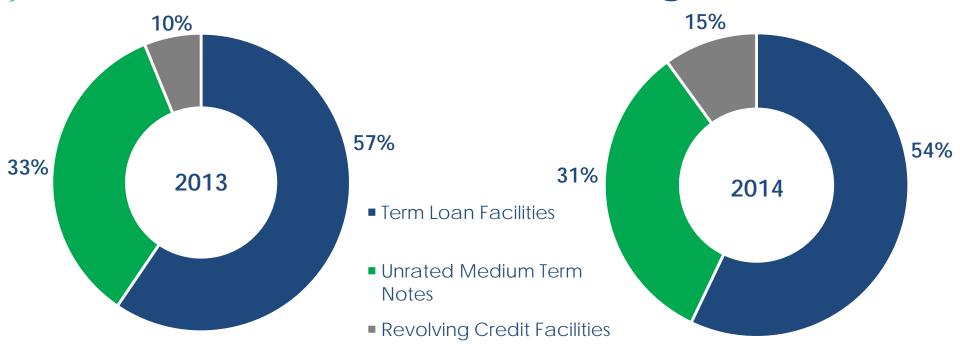
As at 31 December 2014	RM'mil
Non-current Assets	3,235
Current Assets	170
Total Assets	3,405
Current Liabilities	249
Non-current Liabilities	869
Total Liabilities	1,118
Net Assets	2,287
Total Unitholders' Funds	2,287
Number of Units in Circulation (in million units)	1,779

NAV (RM'mil)	
- before income distribution	2,287
- after income distribution	2,209
NAV per unit (RM)	
- before income distribution	1.29
- after income distribution	1.24



# L

# **Diversified Sources of Funding**



	2013	2014
Total Borrowings (RM million)	910.8	965.2
Unencumbered Assets as a % of Total Assets	40.8%	40.4%
Average Cost of Debt	4.4%	4.3%
Gearing Ratio	28.8%	29.0%

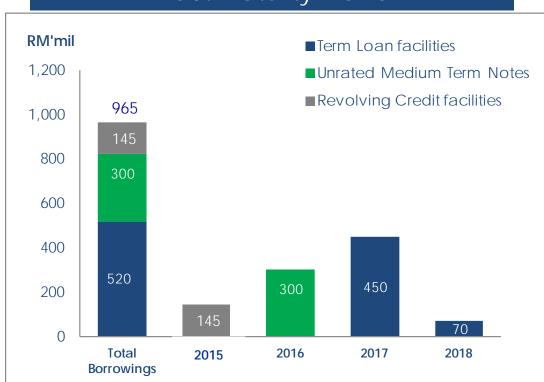




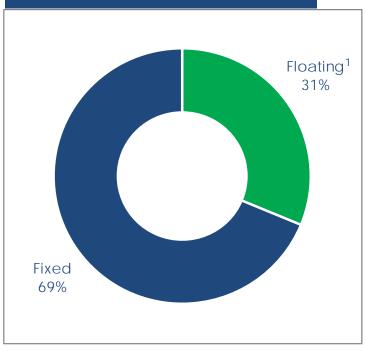
# Debt Profile as at 31 December 2014

### Prudent Interest Rate Risk Management

### Debt Maturity Profile



#### Interest Rate Profile



Note (1) Includes short term revolving credit facilities of RM145.4 million.







# **Portfolio Highlights**

### FY 2014 Operating Metrics Remain Stable

- Occupancy Remained High
- Positive Rental Reversions of 2.9%
- High Shopper Traffic of 59.5 Million

#### Occupancy History

As at 31 December	2010	2011	2012	2013	2014
Gurney Plaza <sup>1</sup>	98.2%	98.5%	98.1%	98.1%	97.3%
The Mines	98.6%	98.8%	98.8%	100.0%	98.5%
East Coast Mall <sup>2</sup>	N/A	98.9%	99.7%	100.0%	99.5%
Sungei Wang Plaza	98.3%	98.2%	97.7%	98.0%	95.4%
CMMT Portfolio	98.3%	98.6%	98.5%	99.0%	97.7%

#### Note



<sup>(1)</sup> Includes Gurney Plaza Extension from 2011 onwards.

<sup>(2)</sup> East Coast Mall was acquired on 14 November 2011.

# Improvement Works & New Initiatives





### Summary of the 2-Year AEI Program

- Commenced in early 2013 and completed by end 2014
- The AEI program included:
  - Upgrading of external facade, main entrance and Ground Floor alfresco dining area
  - Conversion of 3<sup>rd</sup> Floor's car park bays into retail space and creation of IT cluster
  - Rear extension from Ground Floor to 3<sup>rd</sup>
     Floor and trade mix enhancement for prime units
- An additional 45,000 sq ft of retail space was created upon completion of the AEI program, strengthening the position of East Coast Mall as the leading shopping mall in Kuantan





External Facade - Before



External Facade - After





### Upgrading of Main Entrance

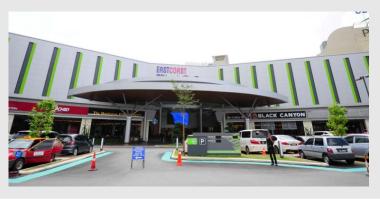
Included installation of LED screen at the main entrance

B E F O R E





A F T E R









### **Ground Floor Reconfiguration**

Reconfiguration of existing alfresco dining area and open car park









Alfresco Dining Area



Open Car Park – Maximised usage of space by realigning the car park bays





### Reconfiguration of Retail Units and Enhancement of Trade Mix

Introduced new-to-market brands

















# **Gurney Plaza**

### Ground Floor Reconfiguration

- Reconfigured and increased retail space for new and existing tenants
- Introduced Marks & Spencer as mini anchor tenant at the extension wing







# Gurney Plaza

### Ground Floor Reconfiguration (cont'd)

#### New brands in Penang

#### Newly reconfigured units









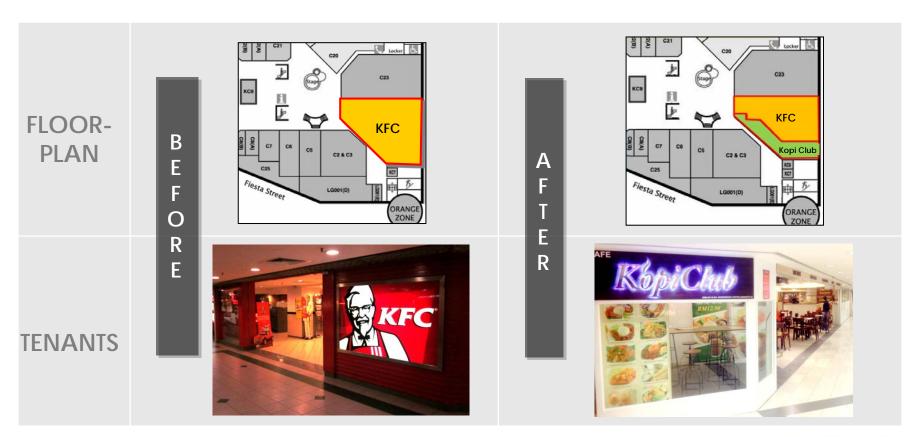




# Sungei Wang Plaza

### Reconfiguration of Units on Concourse Floor

- Reconfigured 1 unit (KFC) to 2 units (KFC and Kopi Club)
- Maximised the usage of floor space and offered a variety of F&B options







## ∠Gurney Plaza and The Mines

# Upgrading of AHU Motorised Valves

# Gurney Plaza





# Replacement of Chillers



### Replacement of AHU Cooling Coils



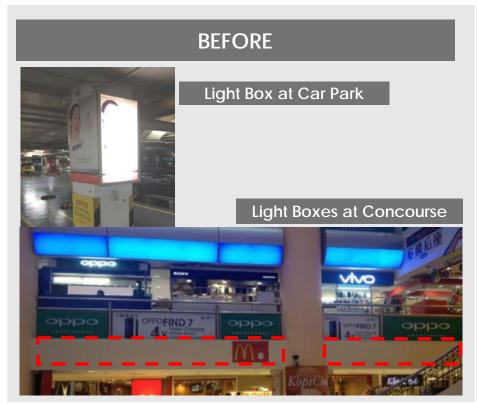




# Sungei Wang Plaza

### New Advertising Light Boxes

- Replaced the existing light boxes with new LED light boxes at car park
- Additional row of advertising light boxes on Concourse Floor









### Gurney Plaza, Sungei Wang Plaza and East Coast Mall

### Upgrading of Car Park

#### **Gurney Plaza**

Repainting of car park

### Sungei Wang Plaza

- Installation of wheel stopper, parking guidance display, rubber hump and new car park signages
- Upgrading of car park autopay and CCTV systems

#### **East Coast Mall**

- Installation of energy-efficient T5 lighting
- Installation of a new flood mitigation pump to reduce flooding risk at Basement car park



Gurney Plaza - Repainting of car park

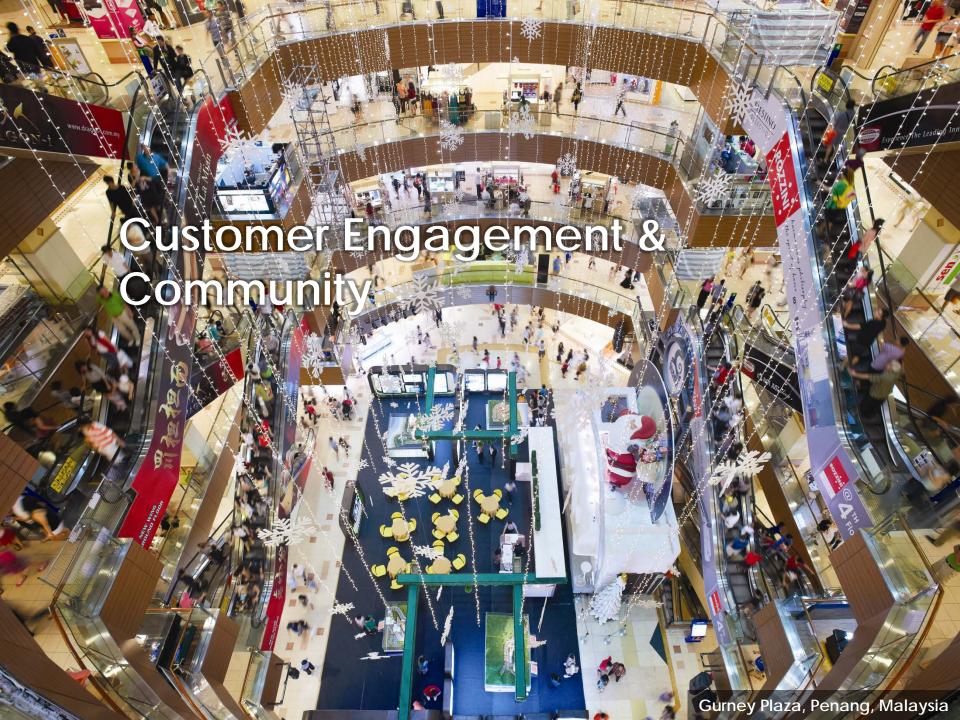


Sungei Wang Plaza - Installation of Parking Guidance Display



East Coast Mall – Installation of energy-efficient T5 lighting







### Project Style Star 2014

# A fashion avenue that showcased the latest fashion trends from tenants



Sunger Wang Queensbay Mall





Gurney Plaza, Penang



Sungei Wang Plaza, Kuala Lumpur



The Mines, Selangor



East Coast Mall, Pahang





### Collaboration with DiGi



**Exclusive merchant tie-up** with DiGi which increased the tenants' brand awareness and widened shopper database















#### Movie Collaboration



East Coast Mall, Pahang









### Go Green Activities / Earth Hour















## **Green Initiatives**

# Singapore's Building and Construction Authority ("BCA") Green Mark Gold Certification

Mall	Date of Award
Gurney Plaza (First Mall in Malaysia that received BCA Green Mark's Gold certification)	23 Dec 2011
East Coast Mall (Provisional BCA Green Mark's Gold certification)	28 Dec 2012
The Mines	11 Dec 2014







### My Schoolbag 2014

- A key Corporate Social Responsibility program of CapitaLand
- Held between 27 November and 12 December 2014 and benefited 600 underprivileged children from 30 homes in Kuala Lumpur, Selangor, Kuantan, Penang and Kedah
- 130 volunteers from the malls and the Manager

















## 2014 Biz+ Seminar

### "Achieving Productivity Through Brand Loyalty"

- 2014 Biz+ Seminar titled "Achieving Productivity Through Brand Loyalty" was held on 3 September 2014 by Disney Institute
- Attended by 227 tenants and 56 staff









# **Achievement and Recognition**

### Achievement and Recognition

Gurney Plaza was awarded the following awards in Year 2014

#### 20 February 2014

Malaysia Tourism Awards 2012/2013, Best Shopping Mall (Northern Region)

#### 2 August 2014

Pinnacle International Excellence Awards 2014 (Lifestyle Retail Category)

#### 29 October 2014

Best Shopping
Experience:
Excellence Award













### **Looking Forward**

### CMMT's Malls Should Continue to Prove Resilient Through Economic Cycles

- Retail Outlook
  - o GDP growth 2015 (forecast): 4.5% to 5.5%<sup>1</sup>
  - o Retail sales growth 2014(actual): 3.4%<sup>2</sup>
  - Expect consumer sentiment to soften temporarily due to GST and weakening Ringgit
- While the on-going Mass Rapid Transit construction works in Bukit Bintang are affecting shopper traffic at the moment, Sungei Wang Plaza will stand to be a long-term beneficiary when the Bukit Bintang Central MRT station, which is located close to the mall, opens in 2017.
- Acquisition of Tropicana City Mall and Tropicana City Office Tower
  - Expected completion by 3Q 2015 subject to unitholders' approval and conditions precedent of the SPA
  - Post-acquisition, CMMT's asset size would have almost doubled to approximately RM4 billion in 5 years since IPO in 2010





### CMMT's Malls Should Continue to Prove Resilient Through Economic Cycles (cont'd)

- Launching of a shopper loyalty program multi-mall, multi-stores cardless reward program, in Penang
- Asset Enhancement Initiatives<sup>3</sup>

	Gurney Plaza	The Mines
2015 AEI plan	Relocation of AHU to increase net lettable area for a new food cluster on 3 <sup>rd</sup> Floor	Reconfiguration of existing F&B units at the secondary entrance
Cost (est)	RM6.0 mil	RM2.6 mil
Timeline	3Q 2015	4Q 2015



















### Thank You

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